



Carlisle and Hampton Hill Federation Schools Development Plans 2022-2023

'Love Learning, Love Life'



Chair of Governors:	Deb Long
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Carlisle and Hampton Hill Federation Priorities

Federation Priority 1a: **To maximise the benefits of the Federation model for all stakeholders**

Why was this chosen as a priority?

- To ensure the two schools are working as efficiently as possible together
- To deliver finance and resources opportunities
- To improve the Governing Body’s strategic approach by focusing on Federation priorities vs individual schools
- To support recruitment of families by raising the profile of the Federation in the local community

What will success look like by the end of this year?

- The Governing Body structure delivers support and challenge to the Federation
- The financial structure of the Federation is settled
- The Governing Body is in a position to set its vision/values and develop a 3 year plan for the Federation

What is our intent?	How will we implement it?	When will it happen and by whom will it be completed?	What will the impact be/ Success criteria?	Cost	How and when will this be monitored?
The Governing Body owns and drives Federation priorities	Revisit Governance structures (agendas, meeting timings and dates) to ensure focus on Federation-wide priorities Ensure Federation meetings are in place. Chairs meetings confirm federation priorities for each term’s committee. Highlight strategic priority updates in FGB agendas.	GB, Autumn 2022	<ul style="list-style-type: none"> ● Progress seen towards objectives by end of year 1. ● The GB takes a more strategic outlook in preparation for 3-5 year planning. ● Reduced workload for the GB – Federation as opposed to 2 school focus. 	N/A	FGB meeting minutes Committee meeting minutes
	Governors linked to Federation priorities (possibly committee chairs?)	GB Autumn 2022	Federation priorities are closely monitored throughout the year	N/A	Chairs meeting minutes
	FST meetings to review Federation–wide priorities at least half termly	GB / SLT	Schools more closely aligned for benefit of all stakeholders	N/A	FST meeting minutes

	FST and GB to review maintaining current 2 budget structure vs moving to 1 budget	SLTs, govs to meet with Graham Craig. Review document from SBM Autumn 2022 in next FST meeting SLTs from both schools to create a list of concerns and plan for how this is to be managed.	GB Decision taken on whether and how to change the financial structure of the Federation	N/A	FST meeting minutes
	Revisit Governance structures (agendas, meeting timings and dates) to ensure focus on Federation-wide priorities	GB, Autumn 2022	The GB takes a more strategic outlook in preparation for 3-5 year planning Reduced workload for the GB – federation as opposed to 2 school focus.	N/A	Three year plan for federation in place and shared with FGB in place.

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What is our intent?	How will we implement it?	When will it happen and by whom will it be completed?	What will the impact be/ Success criteria?	Cost	How and when will this be monitored?
The benefits of the Federation are communicated to stakeholders	<p>Agree a plan to market the federation starting with Year R parent tours Autumn 2022</p> <p>Working party with parent govs to create questions- ZB AW DL to meet to create a list of questions beforehand.</p> <p>Find out the timeframe for changes to uniform.</p>	<p>GB / SLT July - September 2022</p> <p>Nov 22</p> <p>Nov 22 by Admin teams</p>	<ul style="list-style-type: none"> • Increase of numbers of pupil first choice places at CIS/HHJS • Fully subscribed/ oversubscribed at beginning of year 	Marketing banners with QR codes for both schools-cost TBC	<ul style="list-style-type: none"> • Short parent questionnaire to be completed after school tours • Information/feedback gathered to inform future tours

	Federation logo created to link in with new uniform/branding. Parent questionnaire in place to ascertain parent views on what parents would like to see from a more joined up federation.	SDP (Second year) Nov/Dec 22	<ul style="list-style-type: none"> Federation is viewed positively by parental community and reflects their viewpoints 		Review answers from questionnaire to inform future decisions for the federation
	Set up shared calendar-CITL Admin teams to add spring/summer dates to shared calendar All staff have access to Google calendar	DF Dec 22	<ul style="list-style-type: none"> Parents across the federation are aware of all dates Staff are confident accessing shared calendar 	N/A	Office Team/SLT throughout the year
	PTAs at both schools work together to communicate dates and forward plan for fundraising events	CW/DF Oct 22	<ul style="list-style-type: none"> Increased fundraising across the federation Parental engagement is higher Reduction of clashes of dates/repetition of events 	N/A	Monitor number of joint events and avoid events clashing

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Carlisle and Hampton Hill Federation Priorities

Federation Priority 1b: **To maximise benefits of the Federation model for children and families**

Why was this chosen as a priority?

- To ensure the child's full primary experience is our central focus
- To enable consistency and continuity in the curriculum for children throughout the age range 4-11
- To deliver consistency and continuity in our approach to Personal Development and Behaviour & Attitudes

What will success look like by the end of this year?

- Children and Families experience a consistent response in their interaction with school, regardless of the age of the child

What is our intent?	How will we implement it?	When will it happen and by whom will it be completed?	What will the impact be/ Success criteria?	Cost	How and when will this be monitored?
<p>Ensure consistency and continuity in Subject Leadership from age 4-11</p>	<p><i>Joint CPD session to improve the consistency of each child's learning journey across individual subjects</i></p> <p><i>PSHE, DT, History, RE as focus subjects for this year</i></p> <p>Moderation of judgments across the key stages</p> <p>Schedule subject monitoring alongside any link gov's.</p>	<p>Initial CPD session organised for November 2022</p> <p>Gov visits set up</p>	<ul style="list-style-type: none"> • Enable staff to deepen their understanding of the other KS • Govs have a greater understanding of the children's journey in the subject and the impact of T&L • Subject leads are able to identify how children's learning journey progresses and ensure continuity • Subject leads are able to support each other and workload is shared 	N/A	<p>SIP termly visits</p> <p>SLT - self review schedule</p> <p>A&F committee - governors allocated to different subject areas</p>

Deliver improvement in writing across the age range 4-11	<i>See individual School Specific Priorities</i>	CIS to take part in SPARK Writing project HHJS to meet with Lead School Improvement advisors Sept 2022			<ul style="list-style-type: none"> ● Termly data analysis ● End of year data ● End of Key Stage data ● Feedback from SPARK Ed Writing project
Embed the approach to phonics across the age range with particular focus on those not reaching expected outcomes by end Y2	<i>See individual School Specific Priorities</i>	Embed use of Little Wandle L&S across CIS. English leads to regularly update English leads at HHJS HHJS to introduce programme in 2023-2024	<ul style="list-style-type: none"> ● See success linked with individual school priorities 	Approx £2000 for HHJS - TBC	Termly data analysis Phonics Screening outcomes End of year data End of Key Stage data
Agree and document a Federation- wide approach in key areas eg Safeguarding, Attendance, SEND, PP, Vulnerable Families, EAL, wellbeing	FST meetings take 1or 2 key areas per session & agree a joint policy and processes	On-going across the year	<ul style="list-style-type: none"> ● Reduce staff workload ● Ensure joined up processes 	N/A	At committee level - termly
Ensure consistent, timely communication with parents, taking into account the volume and content of comms across the two schools	Admin teams to liaise regarding LA communications Investigate family option on Parenthub to ensure are not overloaded	DF Oct 22	<ul style="list-style-type: none"> ● Communications are timely and consistent ● Schools are communicating more consistently to ensure communications aren't doubled up wherever possible 	N/A	Results from parents' survey Office team to communicate
Deliver as many 'joint' events to families as possible: social events, curriculum evenings etc	FST to look for joined up where possible. PTAs to be aware of each others events	SLT Ongoing	<ul style="list-style-type: none"> ● To stage one joint event this academic year (e.g. Summer Fete) 		SLT to monitor if joint event is delivered

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Carlisle and Hampton Hill Federation Priorities

Federation Priority 1c: **To maximise benefits of the federation model for staff**

Why was this chosen as a priority?

- High quality teachers are in great demand: the Federation needs to be attractive to them
- Reduce staff workload
- Widen professional development by offering access to of all KS
- Widen career opportunities by opening more promotional roles to staff from either school

What will success look like by the end of this year?

- Staff will be working more closely across the two schools on one approach in whatever their area of expertise. No duplication of tasks.
- Staff will have a greater understanding of the school they aren't based in.
- Staff have the opportunity to know children throughout their primary education
- Staff will be free to request to work in any KS without changing contract
- Federation will be a more attractive place to work for new staff wanting experience across the whole age range

What is our intent?	How will we implement it?	When will it happen and by whom will it be completed?	What will the impact be/ Success criteria?	Cost	How and when will this be monitored?
Enable work opportunities across both schools for staff who want them	Recruit any new staff to the Federation rather than to individual schools Staff communication in place to ensure their understanding about federation contracts.	DF to look at federation contracts Nov. 2022 SLTs from both schools	Staff are given opportunities across the federation as the need arises Newly appointed staff will be on federation contracts	n/a	Ongoing P&P committee to monitor at termly meetings

			Communicate to existing staff and give them the opportunity to change contracts if they want		
Enable staff to deepen their understanding of the other KS	Joint work with SLs Collaboration with monitoring and moderation across schools	Begin with SLT Writing leads (Autumn term)	Joint CPD SIP visits Learning Walks across the federation		Writing focus for joint CPD (Autumn Term) - writing leads to liaise
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Carlisle Infant School Priorities

School Specific Priority : **To ensure gaps in reading and phonics are closed to support our aim for every child to leave Carlisle as a reader.**

Why was this chosen as a priority?

- Impact of COVID19 – has led to gaps in phonics and has had an impact on children’s reading skills
- Year R - 80% of children meeting the Early Learning Goal for word reading, 89% of children meeting the Early Learning Goal for comprehension
- Year 1 - Phonics Results for 2021-2022 was 79% who met the threshold
- Year 2 - Reading Results for 2021-2022 was 77% at expected or above
- SIP visit and internal monitoring focussing on the teaching of Early reading and Phonics highlighted many strengths alongside the need to improve consistency across year groups
- New phonics scheme Little Wandle Letters and Sounds Revised to be introduced in line with recommendations from The Reading Framework
- Demands on families has led to less opportunities to encourage reading for pleasure at home

What will success look like by the end of this year?

- All class-based staff have received training to support with phonics and reading groups, the impact of these are measured through regular monitoring
- Children identified with gaps in phonic knowledge are identified by half termly assessments and supported by a mixture of quality first teaching and intervention support
- Children identified as needing extra support for reading are closely tracked to ensure gaps are closed as quickly as possible
- Pupil voice indicates reading is a pleasurable experience and can discuss texts/authors of preference
- Increased % of pupils meeting the phonics threshold at the end of Year 1 and 2 (retakes)
- End of EYFS/KS1 outcomes are in line/above the LA average at the end of 2022-2023

What is our intent?	How will we implement it?	When will it happen and by whom will it be completed?	What will the impact be/ Success criteria?	Cost	How and when will this be monitored?
All staff have improved subject knowledge in phonics and have accessed high quality phonics training	All staff have accessed Little Wandle Letters and Sounds training. Further staff CPD sessions allocated to Phonics and early reading See CPD Overview	9.9.22 All staff to complete all training modules. On-going CPD throughout year	<ul style="list-style-type: none"> Phonics sessions and intervention groups will be taught in a consistent way Improved pupil outcomes in phonics and reading 	N/A	See Monitoring Schedule
High quality keep up sessions are in place for children identified with gaps or who need extra support	Support Staff/Teachers timetable and deliver regular sessions following LW L&S Planning and record progress and next steps	Regularly planned sessions weekly Teachers/TAs	<ul style="list-style-type: none"> Staff use AFL to identify children who need extra support 	Equivalent of 45 mins of Teacher/TA salary	See Monitoring Schedule
All children are encouraged to develop a love of reading and texts reflect the diversity of our school community	Timetabled library access for classes in school time. Promotion of texts in school day Celebration of Books Events across the year	Planned collectively by YGLs - to occur at least once a week Termly	<ul style="list-style-type: none"> Children talk about favourite authors and books Children recognise familiar story book characters Children can discuss their favourite text genre Books represent/reflect the diversity of families and people in our world 	£1000 Book budget	English Lead - Pupil Voice Termly
Parents feel equipped to support their children to develop their decoding, comprehension and reading for pleasure	Reading evening for parents with focus on quality texts and how to support reading at home. Opportunity to share a huge range of diverse texts for parents to engage with.	Autumn Term led by AL/YGLs	<ul style="list-style-type: none"> Parent feedback indicates they feel upskilled to support their children Pupil data demonstrates good or better progress 	N/A	Parent Feedback following workshop See Monitoring Schedule

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Carlisle Infant School Priorities

School Specific Priority : **To improve outcomes in writing for all pupil groups through developing staff subject knowledge**

Why was this chosen as a priority?

- Impact of COVID19 – has led to insecurities with children’s spellings and has had an impact on children’s handwriting skills
- Year R 79 % of children meeting the Early Learning Goal for writing
- Year 2 End of KS1 writing results for 2021-2022 was 62% at the expected standard or above
- Feedback from some staff would suggest that further CPD would be beneficial for improved teaching and learning

What will success look like by the end of this year?

- Increased confidence scale rating for staff following CPD training and monitoring
- Writing outcomes are in line with/above local authority averages at the end of EYFS and KS1
- Pupil voice (from different pupil groups) indicates confidence and enthusiasm for writing

What is our intent?	How will we implement it?	When will it happen and by whom will it be completed?	What will the impact be/ success criteria?	Cost	How and when will this be monitored?
Participation in SPA[RK] Ed project focussing on writing improves staff confidence and pupil outcomes	Release time allocated to enable key staff to benefit from training and allocate staff CPD time to disseminate training.	Key dates for project TBC AL/DW or ZB	<ul style="list-style-type: none"> ● Staff will demonstrate improved practice following different monitoring procedures ● Planning/resources offered reflects improved staff subject knowledge ● Improved pupil outcomes indicate effective practice in place 	SPA[RK] Credits TBC	Initial SWOT Analysis - AL Termly - AL English Lead: Planning Scrutiny Learning Walk observations Feedback to/from staff

Staff self-evaluate an increased confidence scale rating in teaching of writing across the year	Opportunity for staff to complete a questionnaire with scale rating during CPD in Autumn term to outline confidence rating. Revise in Spring and Summer term.	AL to produce and share with all teaching staff. See CPD Overview date TBC	<ul style="list-style-type: none"> ● Improved scale ratings are seen term by term ● Improved practice is evident through monitoring 	N/A	Ratings analysis completed by AL following CPD sessions.
Various monitoring identifies improved practice and pupil outcomes	SLT and English Lead will carry out various monitoring to determine effectiveness of writing developments	See Monitoring Schedule	<ul style="list-style-type: none"> ● Books identify embedded improvements following CPD ● Planning reflects developed practice and new initiatives ● Learning walks demonstrate relentless drive by teachers/TAs to embed key initiatives to improve writing ● Pupil outcomes at the end of each term indicate rapid progress 	N/A	See Monitoring Schedule Termly monitoring - AL/SLT
Data points throughout the year identify rapid progress and improved pupil outcomes	Teachers input data termly using INTEGRIS alongside 'Stepping Stones' materials to assign progress points. Data analysed and progress identified.	Class teachers input data at the end of each term. DW to analyse and feedback data findings. Pupil Progress meetings to discuss in depth.	<ul style="list-style-type: none"> ● Pupil outcomes at the end of each term indicate rapid progress ● Pupil progress meetings highlight key children who need intervention/focus and these make rapid progress by the following term 	N/A	Termly data analysis Termly pupil progress meetings
Pupil voice indicates improved confidence and enthusiasm for writing	Collate a sample of pupil voice from pupils from different groups from each year group, capturing views around writing.	AL Autumn Term Spring Term Summer Term	<ul style="list-style-type: none"> ● Children's views reflect a positive view of writing ● Children recognise their strengths, improvements and increased confidence 	N/A	Pupil voice collated into a termly grid.

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Carlisle Infant School Priorities

School Specific Priority : **To continue to develop the impact of leaders at all levels to improve pupil outcomes**

Why was this chosen as a priority?

- Ofsted Inspection next step indicated that *'the role of subject and year group leaders is strengthened to increase their impact on the quality of teaching and pupils' learning'*
- Performance Management reviews indicated further training opportunities should increase staff confidence in monitoring implementation and impact
- Some leaders are still fairly new to their role and need further support

What will success look like by the end of this year?

- Subject leads have the opportunities and feel equipped to monitor the impact of their curriculum developments across the school and have fed back areas for development to staff
- Year group leads demonstrate increased accountability for the developments in their teams including data analysis and personnel
- SENDCo is confident and supported in role, demonstrating impact on pupils' engagement and progress in school
- Deputy Headteacher has successfully completed NPQSL qualification and demonstrates greater confidence in leadership of whole school

What is our intent?	How will we implement it?	When will it happen and by whom will it be completed?	What will the impact be/ Success criteria?	Cost	How and when will this be monitored?
To ensure subject leads have monitored their subjects and feedback developments to staff to ensure measurable impact	Release time provided to ensure monitoring can include learning walks Monitor SL Action Plans to ensure effective monitoring is planned	DW/Subject Leads Termly DW Termly	Subject Leads are able to discuss the effectiveness of how children are learning their subject(s) and the impact of their subject monitoring	N/A - SL Release Time	Termly - through discussions with DHT during subject leadership release time

<p>To ensure subject leads across the federation develop further links to ensure a cohesive curriculum experience is in place</p>	<p>Termly Federation Subject Leader meetings are timetabled with a shared focus for discussion. Collaborative documents are used to strengthen the curriculum experience</p>	<p>Termly CPD sessions Federation SLs</p>	<p>Subject Leads are able to discuss what/how the children learn in their subject areas from Year R to Year 2 with a good understanding of the progress they continue to make up until Year 6</p>	<p>N/A - SL Release Time</p>	<p>Termly - through discussions with DHT during subject leadership release time</p>
<p>To provide training to ensure year group leads are confident to effectively develop their teams</p>	<p>Marie Newman (SIP) to lead 'Leadership Day' outlining our current practice and supporting effective developments (including coaching YGLs)</p>	<p>7th Sept 2022 Marie Newman/SLT</p>	<p>Year Group Leads will feel upskilled to manage the individuals in their teams with clear actions established to include in action plans. Coaching will enable specific opportunities to be discussed and solutions sought</p>	<p>N/A - YGL Release Time</p>	<p>SLT meeting feedback YGL Action Plans</p>
<p>To ensure year group leads are able to strategically analyse pupil progress and consider necessary developments throughout the year</p>	<p>DW/ZB to support YGLs following data input to analyse core year group data and consider next steps/interventions to implement within their teams.</p>	<p>Termly YGLs/DW/ZB</p>	<p>Year Group Leads will (over time) develop confidence to analyse data inputted by class teachers to consider strengths and areas for development in core subject teaching Year Group Leads are able to track and comment on the progress of pupils in their key groups within the year group Interventions and strategies are in place to target identified areas for development</p>	<p>N/A - YGL Release Time</p>	
<p>To ensure lunch leaders feel empowered to support pupils with varying needs in order for them to manage successful lunch times</p>	<p>LB to deliver training to lunch leaders, focussing on offering support to pupils with different needs (2 x sessions) Revised behaviour policy</p>	<p>Autumn Term/ Spring Term Lorraine Blake (SENCo) DW/ZB</p>	<p>Lunch leaders will have increased confidence in managing pupil dysregulation Lunch leaders will build stronger relationships with pupils in order to maintain positive interactions</p>	<p>N/A - contracted CPD</p>	<p>Staff feedback Pupil feedback Following CPD</p>

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Carlisle Infant School Priorities

School Specific Priority : To further develop our nurturing provision to support the mental health and wellbeing needs of the children, staff and families

Why was this chosen as a priority?

- More children are starting school needing support to express and manage emotions successfully
- Impact of increased pressure on families following COVID19 and in light of the escalating cost of living crisis
- Continue our work on Attachment aware and trauma informed approach to support children, parents and staff
- To ensure staff are supported in managing wellbeing

What will success look like by the end of this year?

- All children are better equipped with tools to support self-regulation and self-esteem
- Families and children are well supported through parent workshops, work of Emotional Wellbeing Practitioner and the school staff team
- Senior Mental Health Lead role will be established and embedded supporting children, parents and staff
- Nurture space will have a positive impact on children needing support

What is our intent?	How will we implement it?	When will it happen and by whom will it be completed?	What will the impact be/ Success criteria?	Cost	How and when will this be monitored?
To further develop our Attachment Aware and trauma informed approach to support all stakeholders	Behaviour policy will reflect attachment aware approach and include emotion coaching Set up regulation stations in every class	19.9.22 ZB 14.9.22 -KS1 LI AL 21.9.22 -YR AO	<ul style="list-style-type: none"> • Staff confident and consistent using attachment aware strategies and emotion coaching • Children will be well-supported in managing their emotions 	NA £150-Resources	Learning walk, lesson observations and monitoring of playtime and lunchtime behaviour Termly pupil voice

	Further training and support for staff, governors Parent workshops to develop attachment awareness and emotion coaching	TBC as training is offered by Virtual School November 22 Attachment Aware Workshop March 23 Emotion coaching Workshop	<ul style="list-style-type: none"> • Staff use training to support children's emotional wellbeing • Parents are better equipped to manage children's behaviour and emotions, strategies used at home model those used in school providing consistency or children 	NA NA	Staff feedback following training Parent feedback after workshops
To develop opportunities for pupils to build resilience in our curriculum offer	PSHE Leader to work with YG Leaders to plan opportunities which support PSHE curriculum	21.10.22 LI MG	<ul style="list-style-type: none"> • Children are able to manage unfamiliar tasks or challenges and support their peers with these 	NA	Termly pupil voice
Wellbeing Offer supports staff with managing workload and prioritises wellbeing	Staff wellbeing team established Wellbeing Policy in place Wellbeing offer shared with staff	3.10.22 MG 7.11.22 MG and Wellbeing team 19.9.22 ZB	<ul style="list-style-type: none"> • Staff manage workload and feel supported 	NA	Termly wellbeing survey
To establish a nurture space and develop the role of Senior Mental Health Lead	MG to meet with LB and JK to plan support for each term Nurture space is planned and set up to support children	21.9.22 MG LB 16.9.22 MG ZB	<ul style="list-style-type: none"> • Children access support through ELSA/ EWP as appropriate • Appropriate environment is in place for nurture sessions 	NA £100	Termly pupil voice Evaluation of EWP work

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Hampton Hill Junior School Priorities

School Specific Priority: **To continue to make improvements to the quality of education we provide**

Why was this chosen as a priority?

- To ensure we deliver a balanced curriculum which responds proactively to any core or foundation learning gaps.
- To ensure alignment to national requirements and expectations.

- To respond proactively to any data trends or patterns (e.g. end of KS1 phonic data, Y6 SAT data, Y4 MTC scores).
- To ensure our curriculum is supportive to federation aims and ambitions.

What will success look like?

- The delivery of a high-quality curriculum that engages all pupils and positively supports their progress towards KS2 end points.
- Assessment procedures fully in place to inform pupil progress.
- Improved reading, writing and multiplication table outcomes (provisional data to add...).
- KS1 CIS links that impact positively on our curriculum.

What is our intent?	How will we implement it?	When will it happen and by whom will it be completed?	What will the impact be/ Success criteria?	Cost	How and when will this be monitored?
1.1 To identify and address any core curriculum cohort progress trends	Review pupil progress data to identify priorities and respond accordingly- through QFT, resources and additional interventions (e.g. additional teaching sets)	Initial review in September with ongoing termly reviews (Leadership team)	Progress trends to be addressed (e.g. Y6 SATs FFT 50) PPG Action plan targets achieved (core curriculum) Positive IDSR Y6 SAT data Improved Y4 MTC scores	Curriculum resourcing Intervention costs (e.g. Y6 boosters)	Termly pupil progress meetings Ongoing year group/ SEND/ PPG and EAL data reviews
1.2 To ensure support is in place for all children to become fluent readers and progress toward writing steps	Review KS1 phonic and reading data and internal data Ensure a high priority of reading opportunities and resources are in place Support writing resilience and vocabulary through QFT and targeted interventions	Initial review in September with ongoing termly reviews (Leadership team/ PJ/ LOC)	Reduced number of children requiring bottom 20% (national) intervention input Children progressing through the book bands- with an increased number of free readers- supporting fluency and curriculum access (ready for next stage of education) Children enjoying reading Children progressing towards their writing steps	Curriculum resourcing- e.g. Little Wandle resources/ CPD/ subscription	Termly pupil progress meetings Reading records Writing steps progress Pupil voice Ongoing year group/ SEND/ PPG and EAL data reviews
1.3 To ensure our foundation curriculum	Check Google skill grids are fully in place for all	Sept onwards Termly release time	A sequential curriculum, aligned to national expectations fully in	CPD costs	CAPs

assessment schedule is fully in place- with subject unit updates embedded and (CV19) learning gaps addressed	subjects Monitor our foundation curriculum for full delivery across the Key Stage Provide subject specific CPD to support teacher subject knowledge (including external support (e.g. AFC SPARK links)	and CPD (subject leaders/ YGLs/ SLT)	place Assessment grids fully in place- informing YG teams and subject leaders Full timetable access and coverage for pupils Children progressing with the required knowledge and skills towards end of key stage end points across all subjects	Curr resourcing	Foundation assessment grids School self- review schedule Curriculum reviews (termly) A/F committee monitoring and support
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Hampton Hill Junior School Priorities

School Specific Priority: **to ensure our routines and expectations support all pupils to consistently make positive behaviour choices**

Why was this chosen as a priority?

- To respond to our staff survey.
To be fully in line with new DFE statutory behaviour guidance.

To further embed our Attachment Aware Schools Award.

To respond positively to the needs of all children- including those who are displaying dysregulated behaviour

What will success look like by the end of this year?

- All pupils feeling safe, listened to and supported.
Staff feeling empowered and confident to address low level behaviour concerns consistently and manage challenging behaviour confidently.
All staff modelling language and responding in line with our attachment aware commitments.
All pupils responding positively to clear and consistent behaviour expectations.

What is our intent?	How will we implement it?	When will it happen and by whom will it be completed?	What will the impact be/ Success criteria?	Cost	How and when will this be monitored?
2.1 Ensure staff practice is fully in line with updated DFE behaviour guidance	Update our behaviour policy and circulate Communicate our expectations to staff, pupils and parents Monitor pupil response and respond accordingly Provide support and CPD to staff as required	Sept INSET Day onwards (SLT SENCo)	Staff fully understand their role in ensuring pupils are making good behaviour choices Pupils consistently make good choices Reduction in the need for resets and suspensions (termly data) A positive learning culture in evidence for all pupils	CPD costs and resources (e.g. Team teach)	Pupil surveys and voice Staff audits KPIs Lesson observations
2.2 Monitor and support the wellbeing, attendance and punctuality of all pupils- addressing any identified concerns or barriers	Monitor attendance and punctuality and respond to individual barriers Continue to embed attachment aware schools language Support the transition and arrival of all new pupils Respond to any updated CV19 guidance	Sept onwards- with ongoing half termly reviews (Attendance/ KPIs) (Admissions officer/DSL/ SLT)	All pupils attending (96%+) Punctuality barriers addressed for individuals Pupils feeling positive and fully engaged in school life Pupils enjoying school	PPG funding Sport Premium funds P2B/MH support	Pupil/ parent/ staff voice KPIs P2B/ Trailblazer feedback Behaviour reset monitoring EHCP reviews/ EISS input Anti-bullying/ discriminatory behaviour monitoring

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Hampton Hill Junior School Priorities

School Specific Priority: **to ensure ongoing support for the personal development of all pupils at HHJS**

Why was this chosen as a priority?

- To build on previous work and ensure that HHJS has an inclusive culture where all pupils feel listened to, valued and represented.

What will success look like by the end of this year?

- All staff and pupils respond positively to a school culture promoting an inclusive set of values that are understood and engaged with by our school

community.

What is our intent?	How will we implement it?	When will it happen and by whom will it be completed?	What will the impact be/ Success criteria?	Cost	How and when will this be monitored?
<p>3.1 To ensure our messaging and communications supports all pupils to feel fully included and valued</p>	<p>Understand the profile and needs of our YG cohorts and individuals Provide related resourcing and CPD to our staff team Engage with external support and advice (e.g. AFC/ Govs) Promote club participation and extra-curricular opportunities (prioritising disadvantaged pupils)</p>	<p>Sept onwards (and new pupil transition data) Termly club and additional opportunities (SLT)</p>	<p>Clear and inclusive messaging in place Supportive displays and resources in place Pupils and staff able to articulate a positive and inclusive culture</p>	<p>PPG funding Staff release time CPD costs (TBC)</p>	<p>Pupil/ staff and parent voice A/F committee input and monitoring SLT input</p>
<p>3.2 Provide pupil voice and leadership opportunities that support positive pupil engagement</p>	<p>Respond to pupil voice (through smart school council input) Introduce a new daily lunch rota- informed by pupil voice (including sport leaders and LEH pupils) Provide a range of leadership opportunities for pupils Complete pupil voice google surveys and PPG action plans to seek view and inform our decision making</p>	<p>Sept onwards- with termly changes to pupil leadership roles and opportunities (CW/ LT) Autumn and Summer</p>	<p>Pupils feeling valued and listened to- with opportunities to impact proactively on school life and develop leadership experience and qualities</p>	<p>Staff release time Badges and related resources</p>	<p>Pupil audits Google surveys PPG action plans SEND EAL reviews Smart council- communications and feedback Children in role and engaging with their posts proactively</p>

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December Review:

April Review:

July Review:

Hampton Hill Junior School Priorities

School Specific Priority: to ensure that school leaders continue to impact positively on the quality of teaching and learning at HHJS

Why was this chosen as a priority?

- To ensure our leadership team impacts positively on teaching and learning outcomes and our school culture.

What will success look like by the end of this year?

- School leaders having a positive and sustained impact on our curriculum.
Leaders lead their subject (or development area) with confidence, communicating clearly to a range of potential audiences (including Ofsted).
Leaders having opportunities for continued professional development within and beyond HHJS.
Leaders confident to support and challenge colleagues to improve outcomes and opportunities for pupils.

What is our intent?	How will we implement it?	When will it happen and by whom will it be completed?	What will the impact be/ Success criteria?	Cost	How and when will this be monitored?
4.1 For subject leaders to have clear overview and leadership of their subject	Ensure intent statements inform our curriculum Identify subject priorities to inform Curriculum Action Plans (CAPs) and progress towards these (including “at a Glance” subject grids) Prepare for curriculum audits and checks (e.g. SIP/ deep dives) Ensure federation subject links are in place Lead CPD and arrange resourcing to support colleagues as required	Sept onwards- with ongoing input and termly curriculum reviews (SLs)	A progressive and sequential well led curriculum across all subject areas- with KS1 links in place Additional learning materials in place (e.g. trialling sticky knowledge organisers- history/ geography) to support pupil’s learning	Release time CC input Curr resources CPD cover	School self-review schedule CAPs/ At a glance grids Curriculum reviews SPARK Networks A&F reports Deep dives SIP reports Federation feedback
4.2 For year group leaders to lead their team toward school priorities	YGL input that is supportive to their team’s input into curriculum development and improvement	Sept onwards- termly schedule Christine C to work with YGLs across the year (YGLs)	YGL input informs improvements in teaching and learning across their team Teams in year groups working effectively- with all team	YGL Release time CPD costs	Pupil Progress Meetings YGL termly reviews School self- review schedule A/F comm meetings SIP feedback

			members contributing (e.g. planning and assessment)		
4.3 To promote wider leadership opportunities that are supportive to professional development and enhance our curriculum	Ensure systems are in place for staff to lead on key aspects of school development: Sustainability Healthy Schools Sports mark Parental links Staff wellbeing	Sept onwards Monitor surveys and audits Termly reviews (SLT)	A school culture where identified leaders positively impact on key priorities (see how column) Increased leadership confidence and staff upskilling (e.g. AFC and external links- DT/ PSHE/ Racial justice/ Maths Hub) A curriculum that supports children to develop wider knowledge and engagement (e.g. sustainability)	Release time CPD costs Related resource costs	Leadership audits and reviews Perf Mgt reviews Pupil and community response AFC feedback Progress towards accreditations
4.4 To ensure our commitment to racial justice and inclusion is evident across our curriculum and school culture	Continue to review our curriculum to ensure positive learning experiences and resources Link in with and communicate to the CIS team and our wider community (e.g. parent assemblies/ Caterlink food links/ home recipes/ community events) Celebrate festivals and Language of the week Provide access to a diverse range of reading materials and representative displays to support positive messaging	Autumn CPD Termly and ongoing review (SLT CW NB)	Children know what racism is and feel part of our response to this Positive representation to support pupil self-identity A diverse mix of learning resources and themes to enhance our curriculum Staff understand how positive language can aid discussions about inclusion, race, racism and diverse ethnic heritage	Curriculum resources Library materials Visitor costs	Diversity surveys (NB) Parental feedback EAL parent groups Staff view/ Pupil voice Learning walks- display and resources Termly curriculum review Racist return sheets- termly (to AFC)

4.5 to provide leadership support to fully induct our newly appointed ECTs	Have clear support and monitoring structures in place (tutor/mentors/ Wandle/ induction) Provide ongoing weekly and termly support and monitoring Provide required release time and CPD (internal and external)	Weekly and termly monitoring (CC RJ MD SLT)	All required support in place and enabling ECTS to feeling fully inducted within their teams Quality teaching delivered by ECTs within their teams Successful completion of ECT year	Release time and cover-weekly	ECT documentation (Wandle) Lesson observations and feedback
4.6 to ensure financial decision making is supportive to setting a sustainable budget	Set a budget that is not in deficit- with ongoing monitoring and input Communicate decisions that support sound financial management (to staff and parents) (in regard to revenue and costs) Liaise with external partners accordingly (e.g. AFC, PTA, charitable organisations)	Sept onwards FP committee dates and timescales	Well managed budget which is able to support all required school priorities- with a clear approach to cost cutting and generating of additional funding streams (e.g. bid applications and PTA events)		School budget and AFC returns F/P committee monitoring and input
I M P A C T	December Review:				
	April Review:				
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